

**APPLICATION FOR APPOINTMENT TO BAINBRIDGE ISLAND CITY COUNCIL POSITION #4**

**Applicant Information**

(Please type or print)

Applicant Name MARK A. EPSTEIN  
Residence Address [REDACTED] WEAVER RD, NW # [REDACTED]  
Home Phone 206 [REDACTED] Work/Cell Phone 206 [REDACTED]  
E-Mail [REDACTED]

**Cover Letter & Resume**

Please attach a one page cover letter and a resume of no more than two pages to this application.

**Supplemental Questions**

Please respond to the following questions regarding your interest in the position of Councilmember for the City of Bainbridge Island on separate pages using no more than 3 pages total:

1. Why are you interested in serving as a Bainbridge Island City Councilmember?
2. What strength would you bring to the Council?
3. What are the three highest priorities and/or issues you believe the City needs to address? How would you propose to address these issues?
4. Explain your current and past community involvement and/or service on city, nonprofit, or public boards, committees, task forces, or commissions and how this has contributed to the Bainbridge Island community. Address its relevance to the position of Bainbridge Island City Councilmember.
5. What do you wish to accomplish during this appointed term as Bainbridge Island City Councilmember?
6. What is your vision for our City and community?
7. Is there anything else that you may wish to add that would help us get to know you a little better?

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Please return this form, your cover letter, resume and answers to the supplemental questions to the City Clerk at Bainbridge Island City Hall (280 Madison Avenue North) **no later than 4:00 pm on Friday, April 13, 2018**. Applications received after 4:00 pm will not be accepted.

The application and any correspondence should be addressed to:

**Christine Brown, City Clerk  
Councilmember Recruitment  
280 Madison Avenue North  
Bainbridge Island, WA 98110**

Mark A. Epstein  
Weaver Rd., NW,  
Bainbridge Island, WA 98110  
April 13, 2018

Christine Brown, City Clerk  
280 Madison Avenue N.  
Bainbridge Island, WA 98110

Dear Ms. Brown:

I wish to be considered for the opening on the Council that has arisen from the resignation of Mr. Scott. My background includes a lifetime of experience in public policy and as an advocate before public bodies nationally and internationally. In addition to a Ph.D. from the University of Washington, I have advanced professional certificates in public administration from the national academies of the governments of both France and Germany.

A native of the Pacific Northwest, I have been on Bainbridge since 2007, and my wife and I have lived in the central ward since 2009. However, I had a high school friend on the island in the 1960's and bicycled it in the 1960's and '70's.

With respect to the responsibilities of the Council, there are a number of areas that I find of compelling interest. First, I am interested in the specific problem of water and water resources. As an advisor to a number of U.S. and foreign companies with patented environmental remediation technologies, I have had the opportunity to work with the EPA laboratories, garnered a good understanding of micro-biological and mechanical technologies for water and waste-water treatment, and of various techniques for treating soil pollution. I have dealt with European and American regulatory regimes that govern greenfield and brownfield development, and with hazardous and non-hazardous waste sites.

I also have political and policy experience, having worked in both chambers of the U.S. Congress, conducted oversight of the executive branch, been the issues director of a presidential campaign, and as an advisor to various foreign government entities. I am a proponent of strong economic development on the one hand and reasonable, necessary regulatory regimes on the other. In that respect, I hope to make a useful contribution to the policy process as it concerns development, zoning, transportation, and the delivery of constituent services on Bainbridge.

Finally, I have an abiding interest in arts and culture, important elements in our life on the island, having been an arts foundation president and as advisor to museum and private art projects in the U.S. and abroad.

I would welcome the opportunity to serve.

Sincerely,



**Mark A. Epstein, Ph.D.**

**PROFESSIONAL EXPERIENCE**

2013-15 Senior Consultant and Corporate Representative in Turkey for Democracy Council, a US State Department contractor in Istanbul and Gaziantep, Turkey dealing with Syrian civil society. Served as registered legal representative in Turkey; dealt with corporate registration, liaison with government agencies at the national, regional and local levels, legal services, accounting services, security, compliance with local laws and regulations.

2013 Consultant, Office of the Mayor, Greater Gaziantep Municipality, Gaziantep, Turkey.

Carried out analysis of local and regional tourism, transportation, hotel, convention and cultural facilities of major Turkish municipality (pop. 2.5 million) to provide guidance for planning and development.

2010 Senior Consultant, EIF Inc. , subcontractor for a USAID supported project, Kabul, Afghanistan

Conducted assessment of Afghanistan Chamber of Commerce and Industry management, advocacy capacity, public-private dialogue activities, and member services. Developed detailed proposals for new member services, establishment of new business service centers, facilities expansion, management training, and a new research department.

2008 - 09 Senior Consultant, Afghan Rural Finance Corporation (USAID supported), Kabul. Afghanistan

Developed curriculum and trained corporate Board of Directors and senior government advisors of a USAID supported non-bank lending institution on precepts of management, corporate responsibility, and governance; trained project lending officers.

2005 – 2007 Director and Senior Consultant, Investment Promotion Component, Izdihar Iraq Economic Growth Project, Baghdad (USAID).

Planned and developed new Iraq investment promotion agency, including structure, operation procedures, staff recruitment and training, equipment procurement. Drafted new investment law and implementing regulations adopted by parliament and government of Iraq. Prepared national competitiveness analysis and an investor roadmap; supervised individual sector investment studies. Supervised establishment of Ministry of Trade business information and service center.

Managed expatriate and local staff; dealt with Office of the Prime Minister, Deputy Prime Minister for Economic Affairs, Ministry of Planning, Ministry of Trade, chambers of commerce, bankers' associations, women entrepreneurs.

1998 – 2000 Founding president, Palace Arts Foundation, non-profit corporation that organized *Palace of Gold & Light: Treasures from the Topkapi, Istanbul*, Corcoran Gallery of Art, Washington, D.C. (Opened March 1, 2000), an exhibition under the patronage of Presidents Clinton and Demirel of Turkey. Supervised and managed Turkish and American curators, restoration experts, and other professionals.

1994 - 2005 Independent consultant. Projects included:

U.S. Trade and Development Agency. Principal in team carrying out U.S. government funded feasibility study for agricultural development project in Algeria based on solar photovoltaic energy for water pumping.

Established and managed marketing network in Europe for US company producing microbiological products for water and waste water treatment. Dealt with EU, national, and state regulatory officials; distributors in Germany, France, Belgium, Austria, Slovenia, Croatia.

Developed market strategy for major winery (privatized former state enterprise) in Kazakhstan.

Planned and executed U.S. marketing strategy for European company for *in-situ* soil and groundwater remediation. Market analysis, dealings with Environmental Protection Agency (EPA), identified joint venture partners, negotiated contracts, organized demonstration projects.

1990 - 94 Senior Associate, Randolph G. Flood and Associates.

Proposed and developed concept for client in joint-venture privatization of government-owned Turkish Shipbuilding Industries; analyzed ship traffic, shipyard operations; existing assets, including machinery. Embassy and Ministry liaison; organized country missions; negotiated with government and management; hosted Undersecretary and other officials in US.

1988-89 Mid-career professional fellow in Germany working in various economic policy and business support institutions including German Foreign Ministry, Federation of German Chambers of Commerce and Industry, and governor's office of Baden-Wuerttemberg (Stuttgart).

In 1987, as staff member in U.S. House of Representatives, staffed mission of the U.S. Congressional Helsinki Commission to the Vienna human rights talks. Member, congressional staff delegation to West Germany to study higher education, trade schools, development, and industrial policies; organized Congressional oversight hearings in areas of domestic policy including subsidized public housing.

1985 - 86 Executive Director, Union of Councils, grass roots human rights issues organization dealing with U.S.S.R. Testified before Congress on U.S. participation in Helsinki process.

1984. Guest Scholar in Residence, State Department Foreign Service Institute. Served until 1988 on Conflict Management Advisory Board.

1983 - 84. Issues (Policy) Director for presidential campaign of Sen. Ernest F. Hollings, Ranking on Senate Commerce Committee, and worked on trade and foreign policy in the United States Senate. Established issues operation and managed staff in Washington and around the U.S. Chairman of exchange delegation to German Parliament (Bundestag/Bundesrat).

## **EDUCATION**

B.A., 1971, Arts and Sciences Honors Program, University of Washington, Seattle

M.A., 1974, Near East Languages and Literature, University of Washington, Seattle.

Ph.D., 1979, Economic and Social History. University of Washington, Seattle.

1988, advanced professional course -- national and local governance, Federal German Academy for Public Administration, Bonn.

1989 advanced professional course -- principals of administration, *École Nationale d'Administration*, Paris.

## **FELLOWSHIPS AND HONORS**

Fulbright, Fulbright-Hays, Alexander von Humboldt Foundation, American Research Institute in Turkey, American Philosophical Society, Robert Bosch Foundation, Kress Foundation, and others;

Mark A. Epstein

Supplemental Questions.

1. I have been involved with public service and public policy since my university days and throughout much of my adult life, and have always felt a commitment to the public good.

2. My Ph.D. training, combined, with advanced professional certificates in public administration from the national academies of both France and Germany, were the basis of a long career in and out of public service, and as an advocate before public bodies in a variety of contexts. Those included areas of the environment and water, the arts, and business promotion. I have also been involved in issues of human rights at the highest international levels.

3. The city has expended much effort on long-term planning, but the community still seems to have achieved little actual consensus in the areas of: (1) development as it relates to water and other natural resources; and (2) transportation and transportation infrastructure.

As an adviser to governments and businesses in the U.S. and various foreign countries, I have worked effectively on broad issues of investment promotion, infrastructure planning, training civil servants, and analyzing the needs and effectiveness of public and private institutions. I have combined that work with an abiding interest in the environment and environmental protection. I believe I could make a contribution to seeking consensus on the actual implementation of long-term planning goals.

4. Long absences from the United States for my own or my wife's professional reasons made it impossible before now to make a commitment to being active here on the island. However, over the years I have served on such bodies the Conflict Management Advisory Board at the U.S. State Department, been a judge for National Endowment for the Humanities grants, served on the University of Washington Library Advisory Board, the Seattle Folklore Society Board, and the board of the American Academy in Berlin, among others. Those experiences and the skills they represent are surely applicable here.

5. Making a contribution to developing a clear, achievable program for the island's water resources that could be widely accepted within the community would be a major interest. Likewise, helping to set us on a course toward more efficient transportation that is affordable and environmentally sound, while also reducing the ever-increasing level of traffic congestion would also be among my priorities.

6. I wish to contribute as best I can to promoting a consensus on how to preserve a high quality of life on Bainbridge that can be sustained, while allowing us to grow in a reasonable fashion. An ambitious Comprehensive Plan exists, but – like most plans on paper – its actual implementation presents difficult and complex challenges.

7. Although I do not ride as often as in the past, I retain an ardent interest in steel-frame bicycles of the 1960's - '80's.